## Hamilton-Wenham Regional School District



## Superintendent's Approved FY23 Tentative Budget

as of January 12, 2022 chool Committee Meetin

School Committee Meeting

Presented by Eric Tracy, Superintendent of Schools Vincent Leone, Assist. Super. of F & A



### This Budget Allows Us To:

- Maintain Level Service
- Incremental Investments
  - Address MS/HS Student Social & Emotional Needs
  - Reinstate/Maintain 6<sup>th</sup>-8<sup>th</sup> Grade World Language offerings
  - Meet increased need for small group math at Middle School
  - Improve ELL Support Program
  - Reinstate OOD Chair Position
  - Reinstate part of the Payroll Position
  - Reinstate a full-time Curriculum Director
  - Reinstate District Athletics User Fee Contribution
  - Address Technology Issues
  - Invest in curriculum materials
  - Supply iPads to all 7<sup>th</sup> Graders
- One-Year robust maintenance program
- Address OPEB Liability head-on



### Summary by School/Location – GROSS budget

| Summary By Site & Support  | FY19             | FY20             | FY21   | FY21             | FY21             | FY22   | FY22             | FY23   | FY23             | С  | hange FY22 | To FY23 |
|----------------------------|------------------|------------------|--------|------------------|------------------|--------|------------------|--------|------------------|----|------------|---------|
| Program                    | Actual           | Actuals          | FTE    | Budget           | Actuals          | FTE    | Budget           | FTE    | Budget           |    | \$         | %       |
|                            |                  |                  |        |                  |                  |        |                  |        |                  |    |            |         |
| Buker Elementary School    | \$<br>2,220,140  | \$<br>2,287,290  | 31.62  | \$<br>2,389,099  | \$<br>2,279,142  | 32.84  | \$<br>2,401,019  | 36.07  | \$<br>2,645,733  | \$ | 244,714    | 10.19%  |
| Cutler Elementary School   | \$<br>2,730,842  | \$<br>2,759,824  | 38.67  | \$<br>2,831,852  | \$<br>2,711,678  | 41.39  | \$<br>2,890,214  | 41.54  | \$<br>2,906,665  | \$ | 16,451     | 0.57%   |
| Winthrop Elementary School | \$<br>3,434,478  | \$<br>3,628,235  | 56.91  | \$<br>3,737,685  | \$<br>3,558,534  | 60.13  | \$<br>3,866,855  | 62.84  | \$<br>4,204,907  | \$ | 338,052    | 8.74%   |
| Miles River Middle School  | \$<br>4,384,171  | \$<br>4,413,413  | 50.97  | \$<br>4,460,423  | \$<br>4,304,894  | 54.48  | \$<br>4,800,861  | 58.58  | \$<br>5,298,337  | \$ | 497,476    | 10.36%  |
| Regional High School       | \$<br>6,164,288  | \$<br>6,183,131  | 72.18  | \$<br>6,480,886  | \$<br>6,065,656  | 71.18  | \$<br>6,433,942  | 73.48  | \$<br>6,872,307  | \$ | 438,365    | 6.81%   |
| Athletics                  | \$<br>500,785    | \$<br>424,499    | 1.75   | \$<br>452,152    | \$<br>343,450    | 1.75   | \$<br>460,633    | 1.75   | \$<br>529,967    | \$ | 69,334     | 15.05%  |
| Central Office             | \$<br>2,843,761  | \$<br>2,863,786  | 9.92   | \$<br>3,014,550  | \$<br>2,912,579  | 12.65  | \$<br>3,516,031  | 13.26  | \$<br>3,765,663  | \$ | 249,631    | 7.10%   |
| District Maintenance       | \$<br>694,292    | \$<br>571,160    | 2.25   | \$<br>441,860    | \$<br>431,792    | 3.25   | \$<br>516,208    | 3.25   | \$<br>906,614    | \$ | 390,406    | 75.63%  |
| Fringe Benefits            | \$<br>4,206,515  | \$<br>4,534,453  | 0.86   | \$<br>5,399,815  | \$<br>4,806,832  | 0.86   | \$<br>5,927,024  | 0.86   | \$<br>8,286,775  | \$ | 2,359,751  | 39.81%  |
| Capital & Fixed Assets     | \$<br>-          | \$<br>-          | -      | \$<br>-          | \$<br>96,774     | -      | \$<br>-          | -      | \$<br>-          | \$ | -          | #DIV/0! |
| Special Education          | \$<br>5,284,501  | \$<br>6,816,632  | 13.44  | \$<br>6,940,620  | \$<br>5,814,049  | 13.44  | \$<br>6,977,781  | 14.04  | \$<br>6,665,714  | \$ | (312,067)  | -4.47%  |
| Technology                 | \$<br>866,264    | \$<br>889,864    | 6.00   | \$<br>874,629    | \$<br>855,794    | 7.00   | \$<br>948,408    | 7.00   | \$<br>1,032,926  | \$ | 84,518     | 8.91%   |
|                            |                  |                  |        |                  |                  |        |                  |        |                  |    |            |         |
| District Totals            | \$<br>33,330,038 | \$<br>35,372,286 | 284.56 | \$<br>37,023,572 | \$<br>34,181,172 | 298.98 | \$<br>38,738,975 | 312.67 | \$<br>43,115,606 | \$ | 4,376,632  | 11.30%  |



### Reducing the GROSS budget

#### FY23 Tentative Operating Budget Calculation

| General Fund Operating Overview                                       |               |               |               |               |               |               |              |        |  |  |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------|--|--|--|
| FY19 ACT FY20 ACT FY21 BUD FY21 ACT FY22 BUD FY23 BUD \$ Difference % |               |               |               |               |               |               |              |        |  |  |  |
| Operating Expense - Gross, before offsets & Overlays                  | \$ 33,330,038 | \$ 35,372,286 | \$ 37,023,572 | \$ 34,181,172 | \$ 38,738,975 | \$ 43,115,606 | \$ 4,376,632 | 11.30% |  |  |  |

|                        | Operating Offsets |           |    |           |    |           |    |           |    |           |    |           |    |          |         |
|------------------------|-------------------|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----|----------|---------|
|                        |                   | FY19 ACT  |    | FY20 ACT  | ı  | FY21 BUD  |    | FY21 ACT  |    | FY22 BUD  |    | FY23 BUD  | \$ | Differen | ce %    |
| Recurring Offsets      |                   |           |    |           |    |           |    |           |    |           |    |           |    |          |         |
| School Choice          | \$                | 265,000   | \$ | 385,000   | \$ | 476,360   | \$ | 350,819   | \$ | 399,500   | \$ | 385,000   | \$ | (14,500) | -3.63%  |
| Preschool Tuition      | \$                | 84,407    | \$ | 94,445    | \$ | 95,607    | \$ | 6,716     | \$ | 75,740    | \$ | 84,407    | \$ | 8,667    | 11.44%  |
| Facilities Rental      | \$                | 2,000     | \$ | -         | \$ | 2,000     | \$ | -         | \$ | 2,000     | \$ | 2,000     | \$ | -        | 0.00%   |
| Special Ed Grants      | \$                | -         | \$ | 406,287   | \$ | 366,747   | \$ | 379,595   | \$ | 392,747   | \$ | 470,095   | \$ | 77,348   | 19.69%  |
| ESSER Grants           | \$                | -         | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$ | 147,226   | \$ | 147,226  | #DIV/0! |
| Title I                | \$                | -         | \$ | -         | \$ | -         | \$ | -         | \$ | -         | \$ | 65,522    | \$ | 65,522   | #DIV/0! |
| Circuit Breaker Offset | \$                | 1,094,160 | \$ | 1,102,223 | \$ | 776,000   | \$ | 377,745   | \$ | 934,096   | \$ | 1,038,894 | \$ | 104,798  | 11.22%  |
|                        |                   |           |    |           |    |           |    |           |    |           |    |           |    |          |         |
| Total Offsets          | \$                | 1,445,567 | \$ | 1,987,955 | \$ | 1,716,714 | \$ | 1,114,875 | \$ | 1,804,083 | \$ | 2,193,144 | \$ | 389,061  | 21.57%  |

| General Fund After Offsets                          |               |               |               |               |               |               |              |        |  |  |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------|--|--|--|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD      | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Differen  | ce %   |  |  |  |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858 | \$ 33,066,297 | \$ 36,934,892 | \$ 40,922,462 | \$ 3,987,570 | 10.80% |  |  |  |



### Further reducing the GROSS budget

| General Fund After Offsets                          |               |               |               |               |               |               |               |        |  |  |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------|--|--|--|
|   | FY19 ACT      | FY20 ACT      | FY21 BUD      | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | e %    |  |  |  |
| Operating Expense - Gross, after offsets & Overlays | \$ 31,884,471 | \$ 33,384,331 | \$ 35,306,858 | \$ 33,066,297 | \$ 36,934,892 | \$ 40,922,462 | \$ 3,987,570  | 10.80% |  |  |  |

|                                    |          |          | Operating F | unding Sources |               |               |               |               |         |
|------------------------------------|----------|----------|-------------|----------------|---------------|---------------|---------------|---------------|---------|
|                                    | FY19     | ACT      | FY20 ACT    | FY21 BUD       | FY21 ACT      | FY22 BUD      | FY23 BUD      | \$ Difference | e %     |
| Revenues                           |          |          |             |                |               |               |               |               |         |
| Chapter 70-Base Aid                | \$ 3,68  | 7,076 \$ | 3,714,665   | \$ 2,969,125   | \$ 3,742,189  | \$ 3,715,561  | \$ 3,742,189  | \$ 26,628     | 0.72%   |
| State Transportation               | \$ 33    | 0,837 \$ | 385,868     | \$ 332,124     | \$ 332,124    | \$ 372,065    | \$ 382,323    | \$ 10,258     | 2.76%   |
| Charter School Reimbursement       | \$ 1     | 3,726 \$ | 1,542       | \$ -           | \$ -          | \$ -          | \$ -          | \$ -          | #DIV/0! |
| Medicaid Reimbursement             | \$ 17    | 1,954 \$ | 88,455      | \$ 95,000      | \$ 59,064     | \$ 45,000     | \$ 45,000     | \$ -          | 0.00%   |
| Interest Income                    | \$ 2     | 5,631 \$ | 19,661      | \$ 18,000      | \$ 3,070      | \$ 10,000     | \$ 3,070      | \$ (6,931)    | -69.31% |
| Prior Year Unexpended Encumbrances | \$ 9     | 0,982 \$ | 26,108      | \$ -           | \$ 144,178    | \$ -          | \$ -          | \$ -          | #DIV/0! |
| Other Income                       | \$ (     | 5,167 \$ | 3,372       | \$ -           | \$ 44,108     | \$ -          | \$ -          | \$ -          | #DIV/0! |
| Total Revenues                     | \$ 4,32  | 6,372 \$ | 4,239,671   | \$ 3,414,249   | \$ 4,324,732  | \$ 4,142,627  | \$ 4,172,582  | \$ 29,955     | 0.72%   |
| Transfers In From Other Funds      |          |          |             |                |               |               |               |               |         |
| Excess and Deficiency              | \$ 34    | 7,218 \$ | 147,396     | \$ 217,329     | \$ 217,329    | \$ -          | \$ 3,099,620  | \$ 3,099,620  | #DIV/0! |
| Other Revolving Accounts           | \$ 1     | 2,662 \$ | -           | \$ -           | \$ -          | \$ -          | \$ -          | \$ -          | #DIV/0! |
| Total Transfers                    | \$ 35    | 9,880 \$ | 147,396     | \$ 217,329     | \$ 217,329    | \$ -          | \$ 3,099,620  | \$ 3,099,620  | #DIV/0! |
| Total Funding Sources              | \$ 4,68  | 6,252 \$ | 4,387,067   | \$ 3,631,578   | \$ 4,542,061  | \$ 4,142,627  | \$ 7,272,202  | \$ 3,129,575  | 75.55%  |
| NET OPERATING BUDGET               | \$ 27,19 | 8,218 \$ | 28,997,264  | \$ 31,675,280  | \$ 28,524,236 | \$ 32,792,265 | \$ 33,650,261 | \$ 857,995    | 2.62%   |



### Assessment calculation after reductions

|                         |               |               |               |               |               |               |            | 4      |
|-------------------------|---------------|---------------|---------------|---------------|---------------|---------------|------------|--------|
| ALET ODED ATIMIC DUDCET | C 37 400 340  | C 20 007 264  | C 24 CZE 200  | \$ 28,524,236 | C 22 702 2CE  | C 22 CEO 2C4  | ¢ 057.005  | 2 (20/ |
| NET OPERATING BUDGET    | 12 51.138.518 | 15 28.997.264 | 15 31.6/5.280 | 3 28.524.236  | 15 32./92.205 | 15 33.650.261 | \$ 857,995 | 2.62%  |
|                         |               |               |               |               |               |               |            |        |

|   | Calculation of Individual Town Assessments |                         |  |                         |  |  |    |            |        |  |  |  |  |  |
|---|--|-------------------------|--|-------------------------|--|--|----|------------|--------|--|--|--|--|--|
|   | FY19 ACT                                   | FY20 ACT                | FY21 BUD   | FY21 ACT                | FY22 BUD   | FY23 BUD   | \$ | Difference | e %    |  |  |  |  |  |
| Town of Hamilton<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment | \$ 17,746,438<br>64.65%                    | \$ 18,686,426<br>64.05% | \$ 20,227,834<br>\$ -<br>\$ 20,227,834<br>63.86% | \$ 20,227,834<br>63.86% | \$ 21,131,336<br>\$ -<br>\$ 21,131,336<br>64.44% | \$ 22,007,270<br>\$ -<br>\$ 22,007,270<br>65.40% | \$ | 875,935    | 4.15%  |  |  |  |  |  |
| Town of Wenham<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment   | \$ 9,708,859<br>35.35%                     | \$ 10,488,321<br>35.95% | \$ 11,447,446<br>\$ -<br>\$ 11,447,446<br>36.14% | \$ 11,447,446<br>36.14% | \$ -   | \$ 11,642,990<br>\$ -<br>\$ 11,642,990<br>34.60% | \$ | (17,939)   | -0.15% |  |  |  |  |  |

# Where does Excess and Deficiency come from?



### Reductions from FY21 due to onset of COVID-19 Pandemic

| <u>Type</u> | Decription   | FTE    | Α   | mount    |
|-------------|--|--------|-----|----------|
| Eliminate   | 2.75 FTE Curriculum Administrators                       | 2.75   | \$  | 256,498  |
| Eliminate   | HR, Benefits, and Payroll Administrator                  | 1.00   | \$  | 71,264   |
| Hire        | 0.5 FTE Payroll Clerk                                    | (0.50) | \$  | (38,250) |
| Eliminate   | 1.0 FTE Vacant IT Technician                             | 1.00   | \$  | 38,580   |
| Eliminate   | 2.0 FTE Maintenance Workers                              | 2.00   | \$  | 78,835   |
| Eliminate   | 1.0 FTE Vacant Out-of-District Chairperson               | 1.00   | \$  | 87,165   |
| Eliminate   | 1.0 FTE Humanities                                       | 1.00   | \$  | 58,411   |
| Eliminate   | 1.0 FTE Science  | 1.00   | \$  | 58,411   |
| Eliminate   | 1.0 FTE Social Studies                                   | 1.00   | \$  | 58,411   |
| Eliminate   | 1.0 FTE Wellness   | 1.00   | \$  | 58,411   |
| Increase    | 0.4 FTE MS Special Education                             | 0.40   | \$  | (34,620) |
| Eliminate   | 0.5 FTE Vacant MS Reading Specialist - SPED              | 0.50   | \$  | 40,443   |
| Eliminate   | 1.0 FTE Spanish  | 1.00   | \$  | 45,124   |
| Eliminate   | 0.6 FTE Mandarian  | 0.60   | \$  | 27,074   |
| Eliminate   | 1.0 FTE 7th K Class                                      | 1.00   | \$  | 47,628   |
| Reduce      | Reduce Library Media Specialist at MS/HS replace with TA | -      | \$  | 38,825   |
| Eliminate   | 4.34 FTE Language Art TA's                               | 4.34   | \$  | 74,948   |
| Eliminate   | 3 of 6 PreK TA's   | 2.40   | \$  | 44,003   |
| Exclude     | New Investment 0.4 FTE Therapeutic TA                    | 0.40   | \$  | 10,405   |
| Eliminate   | 0.5 FTE HS Office Personnel                              | 0.50   | \$  | 33,967   |
| Eliminate   | 0.5 FTE Maintenance Secretary                            | 0.50   | \$  | 17,822   |
|             |  | 22.89  | \$1 | ,073,353 |
|             |  |        |     |          |
| Eliminate   | All other Reductions                                     | -      | \$  | 201,029  |
|             |  | 22.89  | \$1 | ,274,382 |
|             |  |        |     |          |



| Surplus | Revenues | from | Chapter | 70 |
|---------|----------|------|---------|----|
|---------|----------|------|---------|----|

Underspent budget by approximately

| • | School | based | suppl | lies & | , ma | teria | S |
|---|--------|-------|-------|--------|------|-------|---|
|   |        |       |       |        |      |       |   |

- Unemployment
- Health Insurance
- Professional Development
- Special Education Transportation
- PPE
- Graduation/candlelight
- DECA National Conference
- Unspent/unfilled payroll salaries

**\$2.2M** (6% of FY21 Budget)

\$245,000

\$773,000

\$291,000

\$228,000

\$133,000 \$334,000

> \$292,000 \$28,000

\$12,000

\$781,000

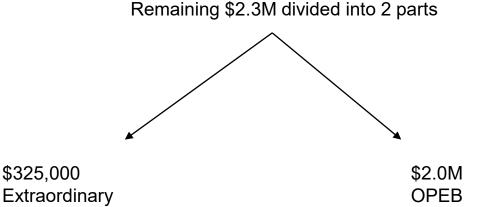


### Plan to keep most of surplus with current generation

\$773,000 excess chapter 70 was promised to be returned to the towns

\$325,000

Maintenance



**Definition:** Other Postemployment Benefits (or OPEB) are benefits (other than pensions) that U.S. state and local governments provide to their employees, primarily <u>health insurance</u>.

- The district currently covers 60% of the cost of an employee's health insurance while they're employed.
- We also will continue to cover health insurance in retirement. So current employees are accruing benefits now that we aren't paying for now. We are pushing this cost off to the next generation.



### What if we don't invest in OPEB?

The current FY23 budget we are seeking approval for would change from:

|          | Operating Budget As Presented |            |    |            |    |          |          |  |  |  |  |  |  |
|----------|-------------------------------|------------|----|------------|----|----------|----------|--|--|--|--|--|--|
| Town     | F                             | Y22 Budget | F  | Y23 Budget | \$ | Change   | % Change |  |  |  |  |  |  |
| Hamilton | \$                            | 21,131,336 | \$ | 22,007,270 | \$ | 875,934  | 4.15%    |  |  |  |  |  |  |
| Wenham   | \$                            | 11,660,930 | \$ | 11,642,990 | \$ | (17,940) | -0.15%   |  |  |  |  |  |  |
| Total    | \$                            | 32,792,266 | \$ | 33,650,260 | \$ | 857,994  | 2.62%    |  |  |  |  |  |  |

| Operating Budget Without Maintenance & OPEB |              |               |               |          |  |  |  |
|---|--------------|---------------|---------------|----------|--|--|--|
| Town  | FY22 Budget  | FY23 Budget   | \$ Change     | % Change |  |  |  |
| Hamilton                                    | \$21,131,336 | \$ 20,486,720 | \$ (644,616)  | -3.05%   |  |  |  |
| Wenham                                      | \$11,660,930 | \$ 10,838,540 | \$ (822,390)  | -7.05%   |  |  |  |
| Total                                       | \$32,792,266 | \$ 31,325,260 | \$(1,467,006) | -4.47%   |  |  |  |



### Possible future impact of not investing in OPEB

| Operating Budget Estimate |              |               |             |          |  |  |  |
|---------------------------|--------------|---------------|-------------|----------|--|--|--|
| Town                      | FY23 Budget  | FY24 Budget   | \$ Change   | % Change |  |  |  |
| Hamilton                  | \$20,486,720 | \$ 23,882,405 | \$3,395,685 | 16.58%   |  |  |  |
| Wenham                    | \$10,838,540 | \$ 12,635,034 | \$1,796,494 | 16.58%   |  |  |  |
| Total                     | \$31,325,260 | \$ 36,517,439 | \$5,192,179 | 16.58%   |  |  |  |



### Tentative Town Assessment

| NET OPERATING BUDGET  | I \$ 27 100 210 | I \$ 28 997 261  | I \$ 21 675 280 | ¢ 28 52/1 226              | \$ 32,792,265 | I \$ 22 650 261 | \$ 857,995 | 2.62%  |
|-----------------------|-----------------|--|-----------------|----------------------------|---------------|-----------------|------------|--------|
| NET OF ENATING BODGET | 7 27,130,210    | \$\ \alpha \cdot | 7 31,0/3,200    | 7 ZO,JZ <del>-1</del> ,ZJU | \$ 32,732,203 | 7               | ددد, اده د | 2.02/0 |

| Calculation of Individual Town Assessments                                      |                         |                         |  |                         |  |  |    |           |        |
|---|-------------------------|-------------------------|--|-------------------------|--|--|----|-----------|--------|
|   | FY19 ACT                | FY20 ACT                | FY21 BUD   | FY21 ACT                | FY22 BUD   | FY23 BUD   | \$ | Differenc | e %    |
| Town of Hamilton<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment | \$ 17,746,438<br>64.65% | \$ 18,686,426<br>64.05% | \$ 20,227,834<br>\$ -<br>\$ 20,227,834<br>63.86% | \$ 20,227,834<br>63.86% | \$ 21,131,336<br>\$ -<br>\$ 21,131,336<br>64.44% | \$ 22,007,270<br>\$ -<br>\$ 22,007,270<br>65.40% | \$ | 875,935   | 4.15%  |
| Town of Wenham<br>Capital Debt Assessment "Shift"<br>Net Operating Assessment   | \$ 9,708,859<br>35.35%  | \$ 10,488,321<br>35.95% | \$ 11,447,446<br>\$ -<br>\$ 11,447,446<br>36.14% | \$ 11,447,446<br>36.14% | \$ 11,660,930<br>\$ -<br>\$ 11,660,930<br>35.56% | \$ 11,642,990<br>\$ -<br>\$ 11,642,990<br>34.60% | \$ | (17,939)  | -0.15% |



### Questions, Comments, Feedback?

